

Board of Directors (in Public)

Item 3.3

Subject: Sustainability Strategy: Annual Report and Forward Plan
Date of meeting: Tuesday 30th April 2019
Prepared by: Dave MacMillan, Senior Estates Manager and Capital Projects Manager
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Steve Doran, Head of Procurement
Joanne Twist, Director of Workforce and Service Improvement
Presented by: Jon Develing, Director of Strategic Partnerships
Purpose of Report : For Note

BAF Ref	3
Impact on BAF	None

1. Executive Summary

The purpose of this paper is to update the Board of Directors on progress during 2018/19 on the Sustainability Action Plan which was developed as part of the Trusts strategy on Sustainability in response to the Public Social Services Values Act 2012 which was first presented to the Board of Directors at its meeting in March 2015.

The overall aim of the strategy is that by recognising and managing our environmental and sustainability impact there are a number of benefits including reduced running costs and improved public image which the Trust can benefit from and we are keen to harness these benefits.

The paper will show that good progress is being made on the 5 objectives. The schemes which are planned to be implemented in 2019/20 are detailed with a short descriptive summary.

The paper seeks support from the Board of Directors in the development of a Sustainable Development Management Plan (SDMP). A plan for which will be presented to the Board of Directors in May 2019.

2. Progress during 2018/19

The Trust has made progress against the plan during the year with 12 out of the 13 schemes completed and progress made on 1 scheme which is currently rated as amber against delivery. The outstanding item relates to scheme for the procurement of a bag to bed system for offensive waste across all areas within the Trust.

3. Plans for 2019/20

The plan for 2019/20 has a number of objectives for the year aimed at reducing energy costs, improving waste management and recycling and developing links within the community and other NHS organisations; these are outlined below.

The 2019/20 plan detailed below will need to be taken into account with the development of an overall SDMP.

SDMPs form a key part of sustainable healthcare delivery to ensure services remain fit for purpose today and for the future. SDMPs help identify waste reduction opportunities, financial savings and address national priorities such as carbon reduction.

Health and care organisations can use their SDMP to describe their plans to improve prevention and the wider determinants of health in the communities they serve. An SDMP can for example, help target action for minimizing air pollution from health related transport, travel and logistics. This will help address local respiratory health issues and encourage healthy, active life styles. An SDMP can also help build partnerships between organisations and their local communities, for instance, implementing a volunteering scheme to reduce isolation and supporting people to feel valued.

An SDMP may be asked for by commissioners as evidence of an organisation's approach to Social Value. The NHS standard contract mandates that all providers are required to have an SDMP in place.

Clearly therefore the SDMP has wider implications than that of energy and efficiency and this will need explored with our new estate partner Aintree University Hospitals.

ENERGY	
Additional Low Energy Lighting	LED lighting installed as part of ongoing capital projects
Reduction in Use	Install energy meters to all areas subject to discussions with RLBUHT
Reduction of Site Footprint	Plan to reduce site footprint through Strategic Accommodation Group
Improvements to Building Management Systems	Daily tuning of building management system and installation of smart systems to ensure efficiencies are achieved
Green Energy Systems	Implementation of green energy to site Installation of energy efficient boilers to all areas as replacement is due
WASTE	
New Waste Streams to ensure compliance	Review feasibility of rolling out a bag to bed system for offensive waste across all areas within the Trust following a trial in Elm and OPD

	To be presented at Senior Nurse Forum for approval.
	Implement in 2019/20 subject to approval
Recycling Initiative	Implement improved recycling and waste strategies including recycling of glass, plastics, aluminium. Site wide assessment undertaken by i-Clean services and recommendations being reviewed.
Waste Reduction - in line with procurement	Launch "Waste Reduction At Source" initiative reviewing procurement changes
Re- use scheme	Exploring opportunity to work in partnership with Aintree Hospitals or Royal Liverpool Sustainability Manager and with other Trusts across STP
Intranet Based eBay system – more sustainable use of current resources	Proposal put forward to Finance. Awaiting outcome to roll out across the Trust
PROCUREMENT	
Procurement	Sustainable developments incorporated into wider procurement and commercial training, induction and development activity.
TRAVEL	
Travel	Implement travel survey for improvements in walking, cycling and public transport use. Use the results to identify further opportunities for improvements
COMMUNITY ENGAGEMENT/MODEL EMPLOYER	
Community Engagement/Model Employer	<p>Continue with the pre-employment and traineeship programme working in conjunction with Hugh Baird College and MYA to support young people and the long term unemployed with work experience within the Trust</p> <p>Widen Network to support more local schools</p> <p>Increase the number of apprentices in the Trust as part of our WFP and Apprentice Strategy for 19/20 – on-going</p>

Veterans Covenant Accreditation	Work towards implementing the Veterans Covenant Hospital Alliance Manifesto championing the needs of veterans in relation to both care and employment.
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As well as providing specialist healthcare services, at Liverpool Heart & Chest we are committed to our wider social responsibilities as a major local organisation and believe that investing in our local community enhances our reputation as an employer of choice, helping to achieve our vision to “be the best” and to attract our local future workforce. In order to do this the Board are asked to support the development of the SDMP.

A paper will be brought back to the Board in May 2019 detailing the proposal to address the following 10 areas of focus across 4 cross-cutting themes

1. Governance and Policy
2. Core responsibilities
3. Procurement and supply chain; and
4. Working with patients, staff and local communities

The 10 areas of focus are:

1. Corporate approach
2. Asset management and Utilities
3. Travel and Logistics
4. Adaptation
5. Capital projects
6. Green Space and Biodiversity
7. Sustainable Care Models
8. Our People
9. Sustainable use of Resources
10. Carbon/Greenhouse Gases (GHG's)

4. Task and Finish Group

In order to oversee the production of the SDMP a small task and finish group has been convened so as explore our ambition for accelerating this important issue. With greater focus and concern on environment we have a shared aspiration to drive our sustainability agenda as hard we can.

5. Recommendations

The Board of Directors are asked to note the progress made with the Trust's environmental and sustainability programme and the schemes for 2019/20 in the work plan for the coming year.

The Board of Directors are also asked to support the development of the SDMP. A proposal for the delivery of which will be brought back to the Board of Directors in May 2019.